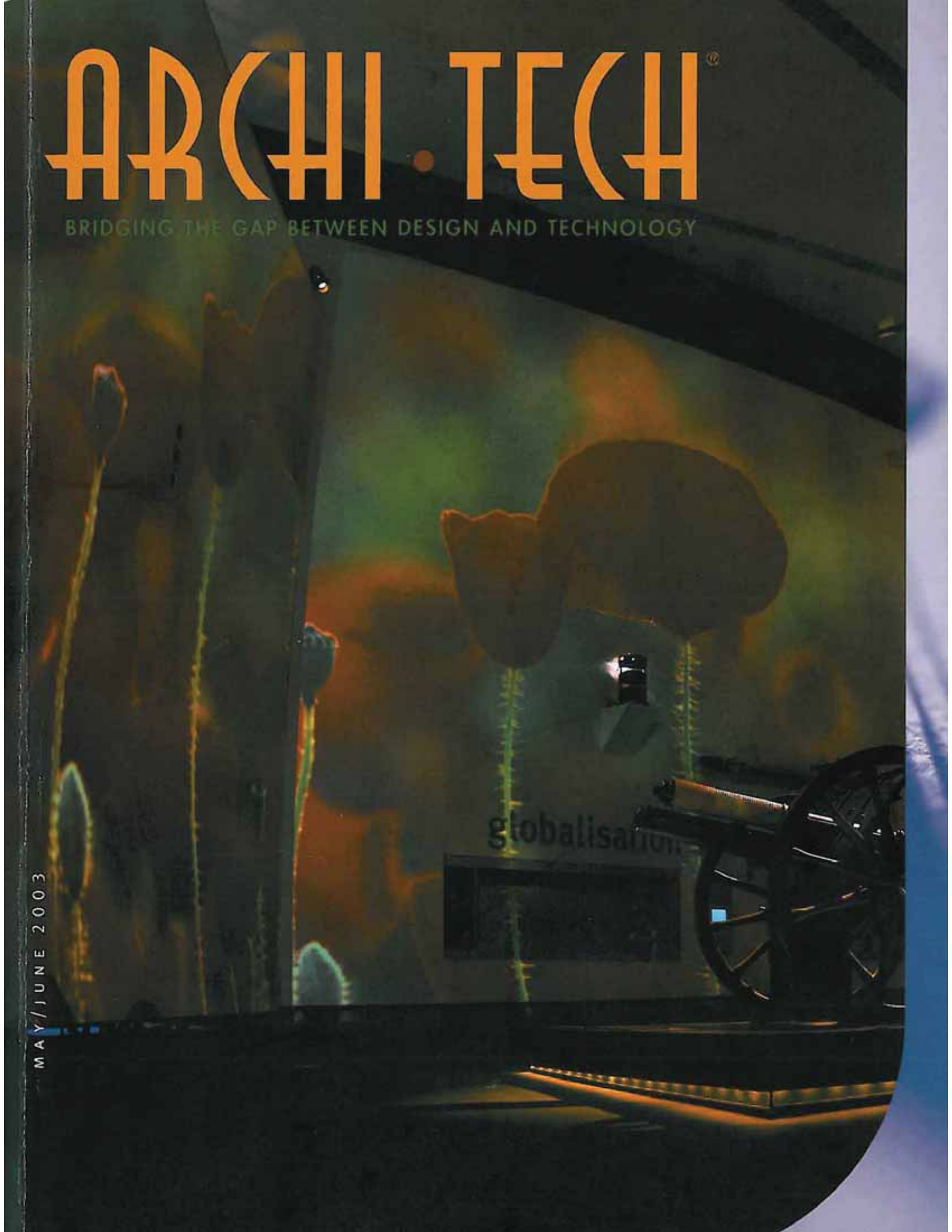


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[First Annual ARCHI-TECH AV Awards 2003]

DESIGNING THE NEW 850,000-SQ.-FT. GANNETT/USA TODAY HEADQUARTERS IN MCLEAN, VA., SO THAT IT COULD OPERATE AROUND THE CLOCK, OFFER VERSATILE OFFICE SPACE, AND BE TECHNOLOGICALLY "FUTURE-PROOF" REQUIRED TEAMWORK AND A WELL-ORGANIZED PLAN. "THE DESIGN WAS DRIVEN FROM A BUSINESS USE RATHER THAN A CORPORATE IMAGE," SAID INTERIOR ARCHITECT JAMES BLACK MCLEISH III, A PRINCIPAL WITH LEHMAN-SMITH & MCLEISH IN WASHINGTON, D.C. "WE TRIED TO INTEGRATE THE TECHNOLOGY INTO THE ARCHITECTURE IN A THOUGHTFUL WAY."

MORE THAN A HUNDRED ROOMS OF THE \$5.7 MILLION PROJECT CONTAIN AUDIO/VIDEO SYSTEMS, INCLUDING A TELEVISION STUDIO AND PRODUCTION AREA, A LARGE DINING ROOM AND BANQUET AREA, AND A 300-SEAT CONFERENCE CENTER. KNOWING ADVANCED TECHNOLOGY WOULD PLAY A KEY ROLE IN THE OFFICE COMPLEX, THE ARCHITECTS COMMISSIONED COSTELLO MAIONE SCHUCH INC. (CMS) IN MELVILLE, N.Y., TO DESIGN AND INTEGRATE THE A/V SYSTEMS AS SOON AS THE PROJECT BEGAN IN 1997. "WE BROUGHT THEM IN RIGHT FROM THE SCHEMATIC DESIGN PHASE," SAID MCLEISH.

ARCHITECT LEHMAN-SMITH & MCLEISH, PLLC
A/V CONSULTANT COSTELLO MAIONE SCHUCH INC. (CMS)



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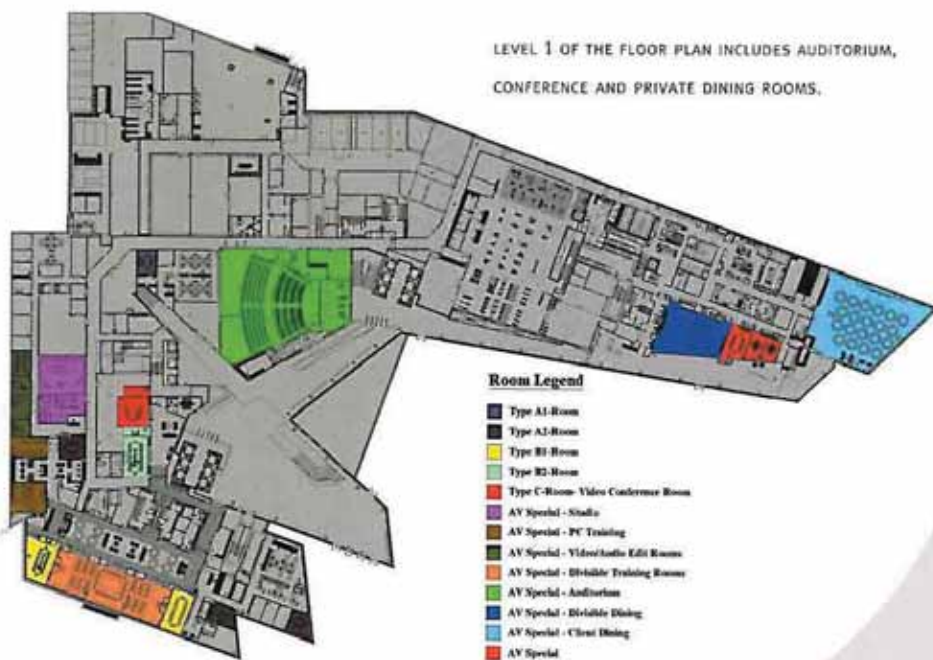


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(PHOTO OPPOSITE PAGE) NEON ART ON DISPLAY AT GANNETT/USA TODAY HEADQUARTERS IS BY JOSEPH KOSSUTH. THE BILLBOARD ART (LEFT) BY ED RUSCHA IS ALSO VISIBLE THROUGH THE WINDOWS AT NIGHT (PHOTO ABOVE).





"The first thing we did," says CMS partner Michael A. Schuch, "was program with the architect each department's A/V requirements, then present what the rooms would look like, what they would contain and how much each would cost." The greatest challenge during the programming and budgeting phase, which took eighteen months, was incorporating the diverse needs of individual departments into a comprehensive system.

A key element of the design process, Schuch said, was designing the rooms "with the idea that technology would be a tool for the occupants, not an overwhelming, intimidating presence." CMS worked with the architect to "hide" much of the technology, while still allowing easy access for use.

"Some firms like their technology statement to say 'here we are and we have all this technology,'" he said. "Others want to hide that technology and present a different image. Gannett/USA Today has a nice mix of that.

In some spaces, the technology is visible and you're aware of it. In the majority of spaces, it's very seamless, hidden and concealed, which works very well."

In order to organize a project of this magnitude, CMS designated six "standard" types of rooms, labeled Types A through F, based on the level of technology, function, and the number of people the rooms would accommodate. "For instance," Schuch illustrated, "a type A room would be a standard conference room with minimal A/V requirements that may have future capabilities with the infrastructure to add them at a later date. A type B room would have a plasma screen and A/V connection capabilities for eight to ten people. Type B-plus rooms were larger rooms that had rear projection, larger screen technology, and different functions than a straight B room. Type C was a dual monitor video conference room. Type E and F rooms were larger rooms that divided up into multiple configurations of spaces."

PHOTO BY ©TIM HURSLEY





One-of-a-kind rooms, such as the dining room and banquet center, were assigned to a category labeled "special" and designed individually. "When we started layering the needs of different groups, we found that flexible rooms worked better," added McLeish. For example, the architect designed a conference room that can seat three hundred or be split into sections to accommodate seventy-five people at a time.

As A/V project manager, CMS assigned groups of rooms to four systems integrators, including themselves. For efficiency, they designed several types of rooms, based on the A-F standard, which also provided better post-occupancy management and use. To stay on schedule, CMS required that all systems by each integrator be "staged" and tested well before the installation date. "This reduced the installation time significantly," Schuch said, "and gave us an opportunity to review each system with the client before it was installed."

Working with the client and architect, CMS developed an A/V bid specification, which included all system flows, control panel design, and equipment list. "This included reviewing all available equipment at trade shows plus some personal 'shoot-outs' for certain components," Schuch noted. "The specification was then sent out for bidding."

"In addition to the challenge of project magnitude," Schuch continued, "we were also presented with the unique challenge of a two-tower project. This meant that our design and approach would have to minimize A/V staff support." Because the two towers are joined only up to the fourth floor, he explained, "it could take a technician 15-20 minutes to react to an A/V issue when coming from the opposite tower." In addition, Gannett/USA Today only employs a handful of technicians to serve the entire building.

"Standardizing each control system, creating control panels that looked and operated easily for the client, and creating one centralized position where A/V staff can monitor room functions was the answer." The central point for control of all rooms is intended to facilitate client management, as well as future expansion via a building cable riser.

"We had to design something for Gannett that can satisfy each department's need — that basic A/V functionality — but we also have to design for the fact that they are managing this enormous space with an incredible jump in the volume of rooms," Schuch added.

Looking to the future, the technology plan insured that new equipment could be installed following completion of the building without requiring new construction.



"We designed many rooms for 'future' A/V," Schuch said, "which enables them to easily migrate to A/V in rooms that did not currently show a demand." In the example of a room designed for a future PDP screen and conference system, all conduit and power are already installed with junction boxes and structural support for each screen hidden behind the drywall.

"The other future capabilities are routing expansion of all signals and fiber to almost every space that has a conference room. If the client ever wanted to have a fiber-based system to route all A/V systems to every room, the cabling structure is there to do that," said Schuch. Although hardware may be out of date in five to ten years, he concluded, the infrastructure should be able to support the advent of new technology for many years.

Despite the building being the home of a media conglomerate, both McLeish and Schuch agreed the

technology was comparable to most other projects of its size. The client, said McLeish, was looking for a practical, effective work space that offered a maximum of flexibility. McLeish credited CMS's expertise and organization for making the design so successful. "Michael's organization helped us organize the client," he said.

Schuch attributes the success of the collaboration to the architect's appreciation for technology, and to having been brought into the project early on. "Architecturally, they are one of those interior architects that pushed the envelope of integration of A/V. They are one of very few interior architects sensitive to A/V technology and how the space works with that technology.

"They were incredible in both understanding our requirements from the A/V perspective and doing everything they could to accommodate them." ●

—Collette Sosnowy



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